



Collaboration, Innovation and Resilience: Championing a Digital Generation

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# Banding System for Property Taxation in Fragile Economies: Insights for Bosaso Municipality, Somalia

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# Introduction

## Context & Problem



Property tax is vital for **local revenue, governance, and urban development**



- In **Somalia**, municipalities face:
- Severe **resource constraints**
  - **Lack of data** and weak **institutional capacity**
  - Fragile **regulatory frameworks**
  - **Political instability** and elite land market manipulation



Poor tax collection limits **public engagement** and **service delivery**

## Impacts



Erodes **trust** and **legitimacy** of local governments



Entrenches inequality, particularly for **displaced and marginalized groups**

# Overview of Bosaso

- **Rapid Urban Growth:** Significant urban and population expansion driven by the city's role in hosting displaced communities
- **Legislative Progress:** Introduction of forward-thinking policies focused on urban development, land administration, and conflict resolution
- **National Benchmarks:** Urban land management laws and regulatory frameworks established as leading models for the country
- **Economic Aspirations:** Efforts to boost economic growth led to reclaiming land originally designated for internally displaced persons (IDPs)
- **Service Improvement Priority:** Emphasis on enhancing urban services and integrating IDP communities into the city's development initiatives



## Study Focus



Explores the **banding system** as an alternative to the **ad valorem property tax**



Aims to assess **feasibility** and **equity outcomes** in Bosaso Municipality

## The Concept of Banding System

A banding system classifies properties into value bands with fixed tax rates

Shifts from ad valorem (value-based) to fixed-band taxation

Properties grouped into value bands (e.g. low, medium, high)

Simplifies assessment in data-scarce, capacity-constrained areas

Reduces dependence on precise property valuations and administrative burdens

Examples: UK Council Tax (historical banding), Ireland, Kosovo, Sierra Leone

## Proposed Banding System in Bosaso

Introduces a structured 6-band system (A–F) replacing area-based methods

Neighbourhoods zoned band ratings assigned per zone using proxy variables

Six valuation parameters include: land, infrastructure, services, demography, financials, and building features

Avoids costly individual valuations and suited for data-scarce environments

GIS-based spatial mapping for implementation & review every 4 years

Exemptions: low-value properties, IDP shelters, mosques, schools

Community consultations ensure local economic & social relevance

## Potential Implementation Challenges

Inadequate land ownership data and weak registries hamper fair band allocation

Community consultation for baseline values may lead to bias and inconsistencies

Ambiguous scoring/weighting system lacks transparency and may misrepresent local realities

Risk of malpractice due to weak oversight mechanisms in fragile governance settings

No dynamic mechanism to adjust bands with market, social, or political changes

Public distrust in taxation could hinder compliance without strong engagement strategies

Complexity of system needs technology and training support for effective rollout

Lacks clarity on integration with tech solutions like CAMA for scalability and accuracy

## Way Forward and Considerations for Bosaso

 **Strengthen data infrastructure:** Develop property registration system; use tools like STDM for regular data management & audits

 **Refine scoring & weighting:** Adjust parameters to reflect local realities; ensure transparency for taxpayer confidence

 **Raise public awareness:** Conduct campaigns and stakeholder engagement to build trust and community participation

 **Leverage technology:** Expand GIS, implement CAMA, and digitize property records and tax processes for efficiency

 **Build local capacity:** Train tax administrators; establish oversight bodies; promote collaboration with communities

 **Enable periodic reviews:** Use external audits and integrate market data with community input for dynamic band updates

# The most relevant SDGs related to the presentation and theme of this session



**SDG 1: No Poverty**  
Property taxation helps finance local services that reduce poverty, especially for displaced or marginalized

**SDG 10: Reduced Inequalities**  
A well-designed banding system promotes equity by taxing fairly across property bands, even in data-poor

**SDG 11: Sustainable Cities and Communities**  
Property tax revenues support infrastructure, planning, and resilience—key for post-conflict urban areas like Bosaso

**SDG 16: Peace, Justice and Strong Institutions**  
Transparent, fair tax systems enhance trust in government and strengthen governance structures

**SDG 17: Partnerships for the Goals**  
Banding systems benefit from collaboration between communities, local governments, and development partners

**SUSTAINABLE DEVELOPMENT GOALS**

International Federation of Surveyors supports the Sustainable Development Goals



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